Translation

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Summary of Consolidated Financial Results for the Year Ended February 28, 2022 (Based on Japanese GAAP)

April 11, 2022

| Company name: | Takashimaya Company, Limited | | |
|--------------------------|---------------------------------------|-------------------------|-------------------|
| Stock exchange listing: | Tokyo | | |
| Stock code: | 8233 URL https://www.takashimay | a.co.jp | |
| Representative: | President | Yoshio Murata | |
| Inquiries: | General Manager, Public and Investor | Yoshiyuki Nishikata | TEL (03)3211-4111 |
| inquiries. | Relations Office | i osiliyuki ivisilikata | 1EE (05)5211-4111 |
| Scheduled date of ordin | ary general meeting of shareholders: | May 24, 2022 | |
| Scheduled date to file S | ecurities Report: | May 26, 2022 | |
| Scheduled date to comm | nence dividend payments: | May 25, 2022 | |
| Preparation of suppleme | entary material on financial results: | Yes | |
| Holding of financial res | sults meeting: | Yes (for analysts) | |

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended February 28, 2022 (from March 1, 2021 to February 28, 2022)

| (1) Consolidated operating results Percentages indicate year-on-year changes | | | | | | | | | |
|--|-------------------|--------|------------------|---|-----------------|------|--|---|--|
| | Operating revenue | | Operating profit | | Ordinary pro | ofit | Profit attributable to owners of parent | | |
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | |
| Year ended February 28, 2022 | 761,124 | 11.8 | 4,110 | - | 6,903 | _ | 5,360 | _ | |
| Year ended February 28, 2021 | 680,899 | (25.9) | (13,496) | - | (13,637) | - | (33,970) | - | |

| | Earnings per share | Diluted earnings per share | Profit attributable to owners of parent/equity | Ordinary profit/total assets | Operating profit/net sales |
|------------------------------|--------------------|-------------------------------|--|---------------------------------|----------------------------|
| | Yen | Yen | % | % | % |
| Year ended February 28, 2022 | 32.14 | 27.48 | 1.4 | 0.6 | 0.6 |
| Year ended February 28, 2021 | (203.74) | - | (8.2) | (1.2) | (2.2) |

(2) Consolidated financial position

| | Total assets | Net assets | Equity ratio | Net assets per share | |
|-------------------------|-----------------|-----------------|--------------|----------------------|--|
| | Millions of yen | Millions of yen | % | Yen | |
| As of February 28, 2022 | 1,144,335 | 420,489 | 34.8 | 2,390.47 | |
| As of February 28, 2021 | 1,150,506 | 415,111 | 34.3 | 2,364.96 | |

(3) Consolidated cash flows

| | Cash flows from | Cash flows from | Cash flows from | Cash and cash equivalents |
|------------------------------|----------------------|----------------------|----------------------|---------------------------|
| | operating activities | investing activities | financing activities | at end of period |
| | Millions of yen | Millions of yen | Millions of yen | Millions of yen |
| Year ended February 28, 2022 | 21,044 | (37,120) | (4,758) | 88,996 |
| Year ended February 28, 2021 | 43,720 | (27,034) | 2,303 | 105,320 |

2. Cash dividends

| | | Annu | al dividends per | Total cash | Dividend payout | Ratio of dividends | | |
|---|-----------------|-----------------|------------------|-----------------|-----------------|--------------------|----------------------|---------------------------------|
| | 1st quarter-end | 2nd quarter-end | 3rd quarter-end | Fiscal year-end | Total | dividends (Total) | ratio (Consolidated) | to net assets (Consolidated) |
| | Yen | Yen | Yen | Yen | Yen | Millions of yen | % | % |
| Year ended February 28, 2021 | - | 12.00 | - | 12.00 | 24.00 | 4,001 | - | 1.0 |
| Year ended February 28, 2022 | - | 12.00 | - | 12.00 | 24.00 | 4,001 | 74.7 | 1.0 |
| Year ending February 28, 2023 (Forecast) | - | 12.00 | - | 12.00 | 24.00 | | _ | |

3. Forecast of consolidated financial results for the year ending February 28, 2023 (from March 1, 2022 to February 28, 2023)

| | | | | | | | Percentages ind | dicate ye | ear-on-year changes |
|--------------------------------------|-----------------|--------|------------------|-------|----------------------------------|-------|--|-----------|---------------------|
| | Operating rev | enue | Operating profit | | Operating profit Ordinary profit | | Profit attributable to owners of parent | | Earnings per share |
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Yen |
| Six months ending August 31, 2022 | 208,000 | (40.1) | 7,000 | _ | 7,500 | _ | 5,500 | _ | 32.98 |
| Full year | 431,500 | (43.3) | 17,500 | 325.7 | 16,000 | 131.8 | 10,000 | 86.6 | 59.97 |

No

4. Notes

(1) Changes in significant subsidiaries during the year ended February 28, 2022

(changes in specified subsidiaries resulting in the change in scope of consolidation):

| (2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements | | | | | |
|---|----|--|--|--|--|
| Changes in accounting policies due to revisions to accounting standards and other regulations: | No | | | | |
| Changes in accounting policies due to other reasons: | No | | | | |
| Changes in accounting estimates: | No | | | | |
| Restatement of prior period financial statements: | No | | | | |

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

| | As of February 28, 2022 | 1 | 177,759,481 shar | ires | As of February 28, 2021 | I | 177,759,481 shares |
|---|---|---------|------------------|------|------------------------------|---|--------------------|
| N | Sumber of treasury shares at the end of the | ie peri | od | | | | |
| | As of February 28, 2022 | - | 11,027,076 sha | ires | As of February 28, 2021 | | 11,026,374 shares |
| A | verage number of shares during the peri | od | | | | | |
| | Year ended February 28, 2022 | 1 | 166,733,003 shar | ires | Year ended February 28, 2021 | I | 166,733,259 shares |

Consolidated financial statements

Consolidated balance sheets

| | | (Millions of yen) |
|--|-------------------------|-------------------------|
| | As of February 28, 2021 | As of February 28, 2022 |
| Assets | | |
| Current assets | | |
| Cash and deposits | 106,675 | 90,672 |
| Notes and accounts receivable - trade | 100,682 | 96,120 |
| Securities | 8 | - |
| Merchandise and finished goods | 41,843 | 37,867 |
| Work in process | 327 | 324 |
| Raw materials and supplies | 1,139 | 1,107 |
| Other | 33,595 | 44,424 |
| Allowance for doubtful accounts | (664) | (68) |
| Total current assets | 283,607 | 269,828 |
| Non-current assets | | |
| Property, plant and equipment | | |
| Buildings and structures, net | 184,000 | 188,758 |
| Machinery, equipment and vehicles, net | 376 | 46. |
| Tools, furniture and fixtures, net | 13,610 | 11,97 |
| Land | 411,031 | 418,38 |
| Leased assets, net | 3,139 | 2,569 |
| Construction in progress | 17,095 | 8,86. |
| Right of use assets, net | 77,281 | 75,29 |
| Total property, plant and equipment | 706,535 | 706,300 |
| Intangible assets | | |
| Leasehold interests in land | 10,070 | 10,603 |
| Right of use assets | 4,673 | 5,973 |
| Goodwill | 2,354 | 2,380 |
| Other | 19,341 | 16,97 |
| Total intangible assets | 36,439 | 35,93 |
| Investments and other assets | | |
| Investment securities | 75,222 | 74,563 |
| Guarantee deposits | 26,562 | 27,920 |
| Deferred tax assets | 19,959 | 26,375 |
| Other | 4,740 | 5,614 |
| Allowance for doubtful accounts | (2,562) | (2,210 |
| Total investments and other assets | 123,923 | 132,269 |
| Total non-current assets | 866,899 | 874,507 |
| Total assets | 1,150,506 | 1,144,335 |

| | | (Millions of yen) |
|---|-------------------------|-------------------------|
| | As of February 28, 2021 | As of February 28, 2022 |
| Liabilities | | |
| Current liabilities | 04.045 | 00.00 |
| Notes and accounts payable - trade | 86,965 | 93,698 |
| Short-term borrowings | 28,220 | 18,160 |
| Current portion of bonds payable | 10,090 | 55 |
| Commercial papers | 10,000 | - |
| Lease obligations | 7,981 | 8,942 |
| Income taxes payable | 8,356 | 1,040 |
| Advances received | 112,897 | 118,103 |
| Gift certificates | 54,074 | 58,206 |
| Deposits received | 26,030 | 23,930 |
| Provision for point card certificates | 2,427 | 944 |
| Allowance for loss on repair construction of building | 3,661 | - |
| Other | 51,918 | 29,720 |
| Total current liabilities | 402,625 | 352,815 |
| Non-current liabilities | | |
| Bonds payable | 60,277 | 80,203 |
| Long-term borrowings | 98,565 | 116,345 |
| Lease obligations | 78,409 | 78,529 |
| Asset retirement obligations | 5,028 | 5,45 |
| Retirement benefit liability | 53,083 | 51,550 |
| Provision for retirement benefits for directors (and other | 210 | 25 |
| officers) | 310 | 250 |
| Provision for environmental measures | 241 | 82 |
| Deferred tax liabilities | 1,650 | 2,055 |
| Deferred tax liabilities for land revaluation | 9,050 | 9,050 |
| Other | 26,153 | 27,499 |
| Total non-current liabilities | 332,769 | 371,030 |
| Total liabilities | 735,395 | 723,840 |
| Net assets | | |
| Shareholders' equity | | |
| Share capital | 66,025 | 66,025 |
| Capital surplus | 54,790 | 54,790 |
| Retained earnings | 270,615 | 271,973 |
| Treasury shares | (15,993) | (15,994 |
| Total shareholders' equity | 375,437 | 376,795 |
| | 5/5,75/ | 570,77. |
| Accumulated other comprehensive income Valuation difference on available-for-sale securities | 0.072 | 7 400 |
| | 8,873 | 7,429 |
| Deferred gains or losses on hedges Revaluation reserve for land | 1 | ((|
| | 2,945 | 2,945 |
| Foreign currency translation adjustment | 5,969 | 10,995 |
| Remeasurements of defined benefit plans | 1,089 | 403 |
| Total accumulated other comprehensive income | 18,879 | 21,773 |
| Non-controlling interests | 20,793 | 21,919 |
| Total net assets | 415,111 | 420,489 |
| Total liabilities and net assets | 1,150,506 | 1,144,335 |

| | | (Millions of yen) |
|--|-------------------|-------------------|
| | Fiscal year ended | Fiscal year ended |
| | February 28, 2021 | February 28, 2022 |
| Operating revenue | 680,899 | 761,124 |
| Net sales | 620,885 | 695,693 |
| Cost of sales | 471,620 | 527,980 |
| Gross profit | 149,265 | 167,713 |
| Other operating revenue | 60,013 | 65,430 |
| Operating gross profit | 209,278 | 233,143 |
| Selling, general and administrative expenses | | |
| Advertising expenses | 17,231 | 23,050 |
| Provision for point card certificates | 2,427 | 944 |
| Distribution and operational expense | 30,402 | 29,546 |
| Supplies expenses | 2,625 | 2,712 |
| Provision of allowance for doubtful accounts | 1,003 | 547 |
| Remuneration, salaries and allowances for directors (and other | (0.225 | 50.000 |
| officers) | 60,325 | 59,286 |
| Retirement benefit expenses | 1,960 | 1,473 |
| Provision for retirement benefits for directors (and other | 50 | N |
| officers) | 58 | 46 |
| Welfare expenses | 13,706 | 12,876 |
| Heating and lighting expenses | 8,636 | 8,914 |
| Commission expenses | 5,903 | 7,302 |
| Rent expenses on real estate | 20,473 | 21,937 |
| Rent expenses on machines | 886 | 923 |
| Depreciation | 27,954 | 31,411 |
| Amortization of goodwill | 227 | 240 |
| Other | 28,951 | 27,818 |
| Total selling, general and administrative expenses | 222,775 | 229,033 |
| Operating profit (loss) | (13,496) | 4,110 |
| Non-operating income | | |
| Interest income | 517 | 425 |
| Dividend income | 1,148 | 1,181 |
| Subsidy income | 1,629 | 3,076 |
| Foreign exchange gains | 111 | 1,023 |
| Share of profit of entities accounted for using equity method | 1,012 | 1,462 |
| Other | 792 | 710 |
| Total non-operating income | 5,211 | 7,880 |
| Non-operating expenses | | |
| Interest expenses | 4,736 | 4,651 |
| Provision for loss on repair construction of building | 145 | - |
| Other | 470 | 436 |
| Total non-operating expenses | 5,351 | 5,087 |
| Ordinary profit (loss) | (13,637) | 6,903 |
| | (10,007) | 3,905 |

Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

| | | (Millions of yen) |
|--|-------------------|-------------------|
| | Fiscal year ended | Fiscal year ended |
| | February 28, 2021 | February 28, 2022 |
| Extraordinary income | | |
| Gain on sale of non-current assets | _ | 126 |
| Subsidy Income | 3,249 | 1,110 |
| Gain on forgiveness of lease obligations | 1,680 | 467 |
| Gain on sale of investment securities | 13 | 2,501 |
| Gain on forgiveness of debts | _ | 313 |
| Other | 159 | 8 |
| Total extraordinary income | 5,104 | 4,527 |
| Extraordinary losses | | |
| Loss on retirement of non-current assets | 1,868 | 2,883 |
| Loss on valuation of investment securities | 3,348 | - |
| Impairment losses | 6,846 | 2,619 |
| Loss related to COVID-19 | 10,321 | 2,207 |
| Other | 921 | 52 |
| Total extraordinary losses | 23,306 | 7,763 |
| Profit (loss) before income taxes | (31,838) | 3,667 |
| Income taxes - current | 4,152 | 2,644 |
| Income taxes - deferred | (2,869) | (5,029) |
| Total income taxes | 1,282 | (2,384) |
| Profit (loss) | (33,121) | 6,052 |
| Profit attributable to non-controlling interests | 849 | 691 |
| Profit (loss) attributable to owners of parent | (33,970) | 5,360 |
| rom (1000) attributable to owners of parent | (55,770) | 5,5 |

Consolidated statements of comprehensive income

| | | (Millions of yen) | |
|---|-------------------|-------------------|--|
| | Fiscal year ended | Fiscal year ended | |
| | February 28, 2021 | February 28, 2022 | |
| Profit (loss) | (33,121) | 6,052 | |
| Other comprehensive income | | | |
| Valuation difference on available-for-sale securities | 3,415 | (1,621) | |
| Deferred gains or losses on hedges | 1 | (1) | |
| Revaluation reserve for land | (2,792) | - | |
| Foreign currency translation adjustment | (2,844) | 3,990 | |
| Remeasurements of defined benefit plans, net of tax | 701 | (790) | |
| Share of other comprehensive income of entities accounted | (1.220) | 2,121 | |
| for using equity method | (1,229) | 2,121 | |
| Total other comprehensive income | (2,746) | 3,697 | |
| Comprehensive income | (35,867) | 9,750 | |
| Comprehensive income attributable to | | | |
| Comprehensive income attributable to owners of parent | (36,148) | 8,254 | |
| Comprehensive income attributable to non-controlling | 280 | 1,495 | |
| interests | 200 | 1,125 | |

Consolidated statements of changes in equity Fiscal year ended February 28, 2021

| | | | | | (Millions of yen) | | |
|---|----------------------|-----------------|-------------------|-----------------|-------------------------------|--|--|
| | Shareholders' equity | | | | | | |
| | Share capital | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity | | |
| Balance at beginning of period | 66,025 | 55,026 | 308,397 | (15,993) | 413,456 | | |
| Changes during period | | | | | | | |
| Dividends of surplus | | | (4,001) | | (4,001) | | |
| Profit (loss) attributable to owners of parent | | | (33,970) | | (33,970) | | |
| Purchase of treasury stock and disposal of treasury stock | | (0) | | (0) | (0) | | |
| Reversal of revaluation reserve for land | | | 189 | | 189 | | |
| Change in ownership interest of parent due to transactions with non-controlling interests | | (235) | | | (235) | | |
| Net changes in items other than shareholders' equity | | | | | _ | | |
| Total changes during period | - | (235) | (37,782) | (0) | (38,018) | | |
| Balance at end of period | 66,025 | 54,790 | 270,615 | (15,993) | 375,437 | | |

| | Accumulated other comprehensive income | | | | | | | |
|---|--|---|------------------------------------|--|---|--|----------------------------------|---------------------|
| | Valuation difference on available-for- sale securities | Deferred gains or losses on hedges | Revaluation reserve for land | Foreign currency translation adjustment | Remeasurements of defined benefit plans | Total accumulated other comprehensive income | Non- controlling interests | Total net assets |
| Balance at beginning of period | 5,990 | (0) | 5,926 | 8,948 | 381 | 21,247 | 21,168 | 455,871 |
| Changes during period | | | | | | | | |
| Dividends of surplus | | | | | | | | (4,001) |
| Profit (loss) attributable to owners of parent | | | | | | | | (33,970) |
| Purchase of treasury stock and disposal of treasury stock | | | | | | | | (0) |
| Reversal of revaluation reserve for land | | | | | | | | 189 |
| Change in ownership interest of parent due to transactions with non-controlling interests | | | | | | | | (235) |
| Net changes in items other than shareholders' equity | 2,883 | 1 | (2,981) | (2,979) | 708 | (2,367) | (374) | (2,741) |
| Total changes during period | 2,883 | 1 | (2,981) | (2,979) | 708 | (2,367) | (374) | (40,759) |
| Balance at end of period | 8,873 | 1 | 2,945 | 5,969 | 1,089 | 18,879 | 20,793 | 415,111 |

Fiscal year ended February 28, 2022

(Millions of yen)

| | Shareholders' equity | | | | |
|---|----------------------|-----------------|-------------------|-----------------|-------------------------------|
| | Share capital | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity |
| Balance at beginning of period | 66,025 | 54,790 | 270,615 | (15,993) | 375,437 |
| Changes during period | | | | | |
| Dividends of surplus | | | (4,001) | | (4,001) |
| Profit (loss) attributable to owners of parent | | | 5,360 | | 5,360 |
| Purchase of treasury stock and disposal of treasury stock | | 0 | | (0) | (0) |
| Reversal of revaluation reserve for land | | | | | - |
| Change in ownership interest of parent due to transactions with non-controlling interests | | | | | _ |
| Net changes in items other than shareholders' equity | | | | | _ |
| Total changes during period | - | 0 | 1,358 | (0) | 1,357 |
| Balance at end of period | 66,025 | 54,790 | 271,973 | (15,994) | 376,795 |

| | Accumulated other comprehensive income | | | | | | | |
|---|--|---|------------------------------------|--|---|--|----------------------------------|---------------------|
| | Valuation difference on available-for- sale securities | Deferred gains or losses on hedges | Revaluation reserve for land | Foreign currency translation adjustment | Remeasurements of defined benefit plans | Total accumulated other comprehensive income | Non- controlling interests | Total net assets |
| Balance at beginning of period | 8,873 | 1 | 2,945 | 5,969 | 1,089 | 18,879 | 20,793 | 415,111 |
| Changes during period | | | | | | | | |
| Dividends of surplus | | | | | | | | (4,001) |
| Profit (loss) attributable to owners of parent | | | | | | | | 5,360 |
| Purchase of treasury stock and disposal of treasury stock | | | | | | | | (0) |
| Reversal of revaluation reserve for land | | | | | | | | - |
| Change in ownership interest of parent due to transactions with non-controlling interests | | | | | | | | _ |
| Net changes in items other than shareholders' equity | (1,444) | (1) | _ | 5,026 | (686) | 2,893 | 1,126 | 4,020 |
| Total changes during period | (1,444) | (1) | _ | 5,026 | (686) | 2,893 | 1,126 | 5,378 |
| Balance at end of period | 7,429 | (0) | 2,945 | 10,995 | 403 | 21,773 | 21,919 | 420,489 |

Consolidated statements of cash flows

| | | (Millions of yen) |
|---|-------------------|-------------------|
| | Fiscal year ended | Fiscal year ended |
| | February 28, 2021 | February 28, 2022 |
| Cash flows from operating activities | | |
| Profit (loss) before income taxes | (31,838) | 3,66 |
| Depreciation | 27,982 | 31,42 |
| Impairment losses | 6,846 | 2,61 |
| Amortization of goodwill | 134 | 24 |
| Increase (decrease) in allowance for doubtful accounts | 270 | (32) |
| Increase (decrease) in retirement benefit liability | (2,049) | (2,66 |
| Increase (decrease) in provision for retirement benefits for | 33 | (5: |
| directors (and other officers) | 55 | |
| Increase (decrease) in provision for point card certificates | (369) | (1,49 |
| Increase(decrease) in allowance for loss on repair construction of building | 71 | (3,66 |
| Interest and dividend income | (1,666) | (1,60 |
| Interest expenses | 4,736 | 4,65 |
| Share of loss (profit) of entities accounted for using equity | | |
| method | (1,012) | (1,46 |
| Loss on retirement of non-current assets | 629 | 2,88 |
| Subsidy income | (3,249) | (1,11 |
| Gain on forgiveness of lease obligations | (1,680) | (46 |
| Loss related to COVID-19 | 10,321 | 2,20 |
| Loss (gain) on sale of investment securities | 234 | (2,50 |
| Gain on forgiveness of debt | _ | (31 |
| Decrease (increase) in trade receivables | 15,151 | 4,61 |
| Decrease (increase) in inventories | 1,998 | 4,17 |
| Increase (decrease) in trade payables | (14,846) | 6,04 |
| Increase (decrease) in advances received | 11,196 | 5,05 |
| Increase (decrease) in accounts payable - other | 12,571 | (12,55 |
| Other, net | 17,280 | (6,95 |
| Subtotal | 52,745 | 32,41 |
| Interest and dividends received | 2,442 | 2,79 |
| Interest paid | (4,707) | (4,66 |
| Subsidies received | 3,249 | 1,11 |
| Loss related to COVID-19 paid | (7,160) | (1,63 |
| Income taxes paid | (2,848) | (8,98 |
| Net cash provided by (used in) operating activities | 43,720 | 21,04 |
| Cash flows from investing activities | 13,720 | 21,01 |
| Payments into time deposits | _ | (18 |
| Proceeds from withdrawal of time deposits | 2 | (10) |
| Purchase of short-term and long-term investment securities | (32) | (3) |
| Proceeds from sale and redemption of short-term and long- | (52) | (3. |
| term investment securities | 316 | 1,15 |
| Purchase of property, plant and equipment and intangible | | |
| assets | (23,421) | (32,93) |
| Payments for asset retirement obligations | (1,847) | (11 |
| Purchase of shares of subsidiaries and associates | (2,409) | (45 |
| Proceeds from sale of shares of subsidiaries and associates | 378 | (45) |
| Payments for sale of shares of subsidiaries resulting in change | 510 | - |
| in scope of consolidation | (638) | - |
| Net decrease (increase) in short-term loans receivable | | (2,772 |
| | 618 | |
| Other, net | | (1,769 |
| Net cash provided by (used in) investing activities | (27,034) | (37,120 |

| | | (Millions of yen) |
|--|-------------------|-------------------|
| | Fiscal year ended | Fiscal year ended |
| | February 28, 2021 | February 28, 2022 |
| Cash flows from financing activities | | |
| Net increase (decrease) in short-term borrowings | 7,500 | - |
| Proceeds from long-term borrowings | 56,416 | 21,185 |
| Repayments of long-term borrowings | (34,665) | (13,160) |
| Net increase (decrease) in commercial papers | 10,000 | (10,000) |
| Proceeds from issuance of bonds | _ | 20,000 |
| Redemption of bonds | (25,105) | (10,092) |
| Repayments of lease obligations | (7,305) | (8,319) |
| Dividends paid | (4,001) | (4,001 |
| Purchase of shares of subsidiaries not resulting in change in scope of consolidation | (200) | - |
| Other, net | (336) | (370) |
| Net cash provided by (used in) financing activities | 2,303 | (4,758) |
| | (2,080) | 4,511 |
| Net increase (decrease) in cash and cash equivalents | 16,909 | (16,323) |
| - Cash and cash equivalents at beginning of period | 88,411 | 105,320 |
| Cash and cash equivalents at end of period | 105,320 | 88,996 |

Qualitative Information about Consolidated Operating Results

During the consolidated fiscal year under review, the Japanese economy yo-yoed amid the impact of the pandemic. Following another wave of infections beginning in July 2021, consumer confidence and capital spending declined, resulting in negative GDP growth for the July–September quarter. Subsequently, the vaccine rollout brought case numbers under control and the state of emergency was lifted at the end of September 2021. Economic activity and consumer spending then started to recover. Consequently, real GDP growth turned positive for the October–December quarter. However, after the Omicron variant dashed hopes of an end to the pandemic, travel and consumer confidence have slowed since January 2022. The outlook has been further mired by inflation pressures caused by soaring oil prices and market pessimism over Russia–Ukraine tensions.

Our department stores constitute the source of the Takashimaya brand value and our core business. Although sales picked up after the state of emergency was lifted, they are yet to return to pre-pandemic levels, partly because of the impact of Omicron. We face a pressing need to turn the department store business around from the effects of the pandemic. This situation also presents an impetus for a program of cost optimization. Starting from the year under review, which marks the first year of our 3-Year Strategy (2021–2023), we are working on a program of cost optimization to return the business to profit. This program includes measures for enhancing merchandise and services in order to restore takings in department stores. Meanwhile, to build a leaner and fitter organization, we are reducing operating costs by slimming down organizational structures and insourcing more business processes. Additionally, in August, we revamped the Takashimaya Online Store as part of our efforts to achieve our 2023 target of 50 billion yen in e-commerce sales. The new e-commerce website has performed well, with strong marketing campaigns for seasonal products such as traditional New Year foods (Osechi) and Valentines gifts.

Toshin Development, a commercial property developer that spearheads our groupwide Machidukuri Strategy, continued efforts in hub development (developing assets around hubs) and business development (capturing business opportunities) in Japan and overseas. In Japan, it focused on developing the vicinity of Nagareyama Otakanomori Shopping Center—the Nagareyama Otakanomori area in Chiba Prefecture. In Vietnam, it worked on Starlake Project, a township development in Hanoi. Together with Toshin Development, we are working to diversify our assets. For example, in November 2021, Toshin Development opened an office complex (Azalea Terrace) in front of Nagareyama Otakanomori Station and acquired residential property in Tokyo's Meguro Ward. In another example, we opened Nihombashi 3-chome Square, a green building funded by proceeds from Takashimaya Green Bond. Issued in December 2021, Takashimaya Green Bond is an ESG bond designed to fund projects that support environmental sustainability. These efforts help advance the Machidukuri Strategy and generate stable income.

Regarding the finance business, we have opened a financial counters business as a new form of

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department store merchandise. The business provides financial advice, including for asset building and inheritance, and trades in financial instruments. We opened a financial counter in the Osaka store in July 2021 and another in the Yokohama store in September of that year. Leveraging our extensive customer base and store locations, the financial counters will serve to expand customer interfaces and secure a revenue base to generate stable income.

Regarding sustainability action, we continued contributing toward a sustainable 21st-century world in which everyone prospers. Our sustainability efforts are disclosed in Takashimaya Group ESG Report 2021, which we published in December 2021. To give some examples, we issued the green bond mentioned earlier and undertook a materiality assessment, identifying 10 material issues. These include supporting a transition to a low-carbon economy, supporting businesses that contribute to a circular economy, tackling food loss, and engaging with local communities. In this way, we aim to balance social concerns with business growth.

Our consolidated performance was as follows: We recorded a total consolidated operating revenue of 761,124 million yen (up 11.8% compared with the previous fiscal year), consolidated operating income of 4,110 million yen (compared to a loss of 13,496 million yen in the previous fiscal year), a consolidated ordinary income of 6,903 million yen (compared to a loss of 13,637 million yen in the previous fiscal year), and a consolidated profit attributable to owners of parent of 5,360 million yen (compared to a loss of 33,970 million yen in the previous fiscal year).

The non-consolidated performance was as follows: We recorded total sales of 597,951 million yen (up 13.3% compared with the previous fiscal year) and an operating loss of 7,760 million yen (compared to a loss of 20,218 million yen in the previous fiscal year). Following an increase in dividends received from group companies, we recorded an ordinary income of 2,620 million yen (compared to a loss of 18,055 million yen in the previous fiscal year). Net income came to 6,949 million yen (compared to a loss of 33,630 million in the previous fiscal year), reflecting an increase in deferred tax assets after we were approved for a tax incentive under the Industrial Competitiveness Enhancement Act.